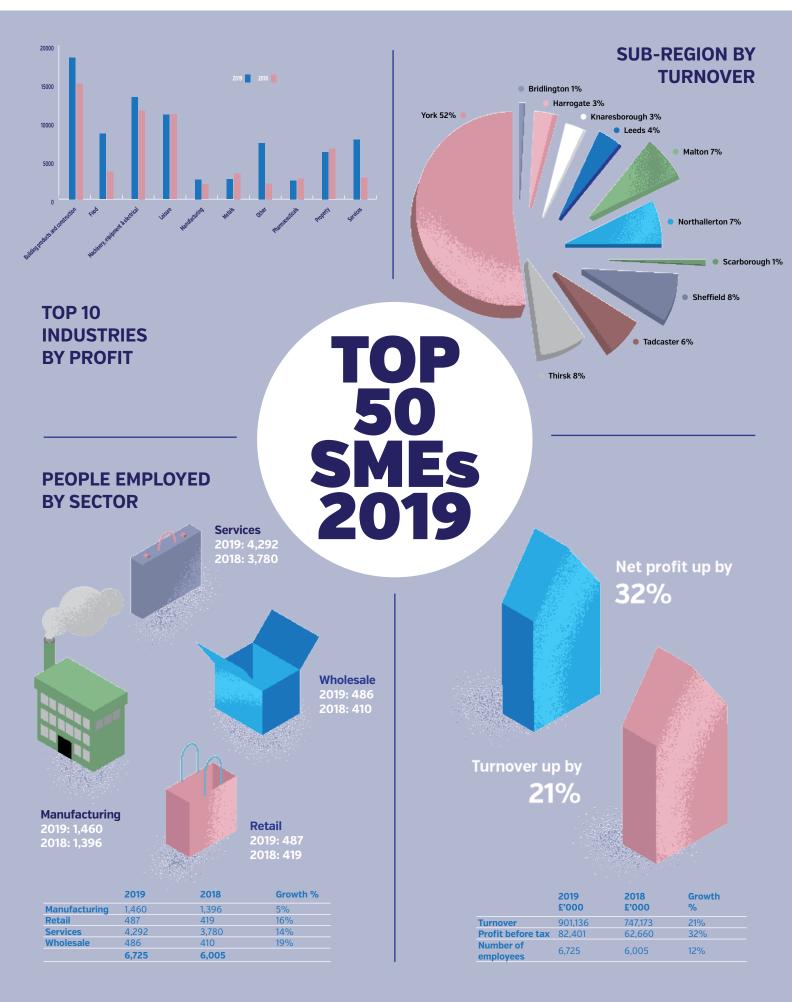


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Sunny prospects for North Yorkshire SMEs

Profit growth, increased turnover and a rise in employment – BHP's annual analysis of North Yorkshire's leading small and medium-sized enterprises (SMEs) makes for encouraging reading.



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The region's top 50 SMEs saw a 32 per cent growth in profit over the year, with profitability up in 10 out of 11 key locations. Turnover increased by 21 per cent and in seven of the key locations the percentage increase in profitability exceeded that of turnover.

Employment is also up 12 per cent – or 720 employees – reflecting the continued steady progress that the UK has recently seen.

While the services and manufacturing sectors have the highest share of companies in the top 50 – with 18 and 17 respectively – the retail and wholesale sectors continue to be the strongest for turnover and profit growth.

In 2016, both the manufacturing and service sectors reported a seven per cent turnover fall. Only two years on, both sectors are now reporting encouraging growth in turnover. This hopefully indicates the beginning of prosperous times for these sectors.

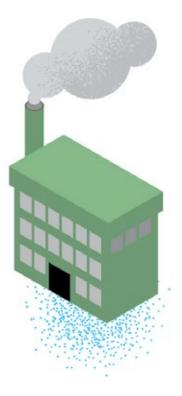
Retail SMEs have seen highest growth out of all sectors with an 89 per cent turnover boost. Profits follow just behind with a 74 per cent rise. Despite concerns over consumer confidence in uncertain times, North Yorkshire retailers and consumers alike appear to be resilient and continue to thrive. Topping the list with a 56 per cent profit boost to £5.2m is Flower of May Holiday Parks Limited. Up two places from last year, Flower of May offers self-catering caravan and lodge parks. Its success is mirrored by the leisure industry generally which has seen a 15 per cent increase in profits – possibly indicating domestic tourism remains robust in North Yorkshire in light of the impending EU exit.

Local dealer and exporter Britcom International saw an impressive 227.5 per cent growth in profits in its commercial vehicles and equipment business, boosting confidence in Britain's exporting capability despite Brexit fears.

Metal recycling enterprise Serius enjoyed a growth in profits despite turnover fall, indicating the strong potential for renewable resource enterprises in the area.

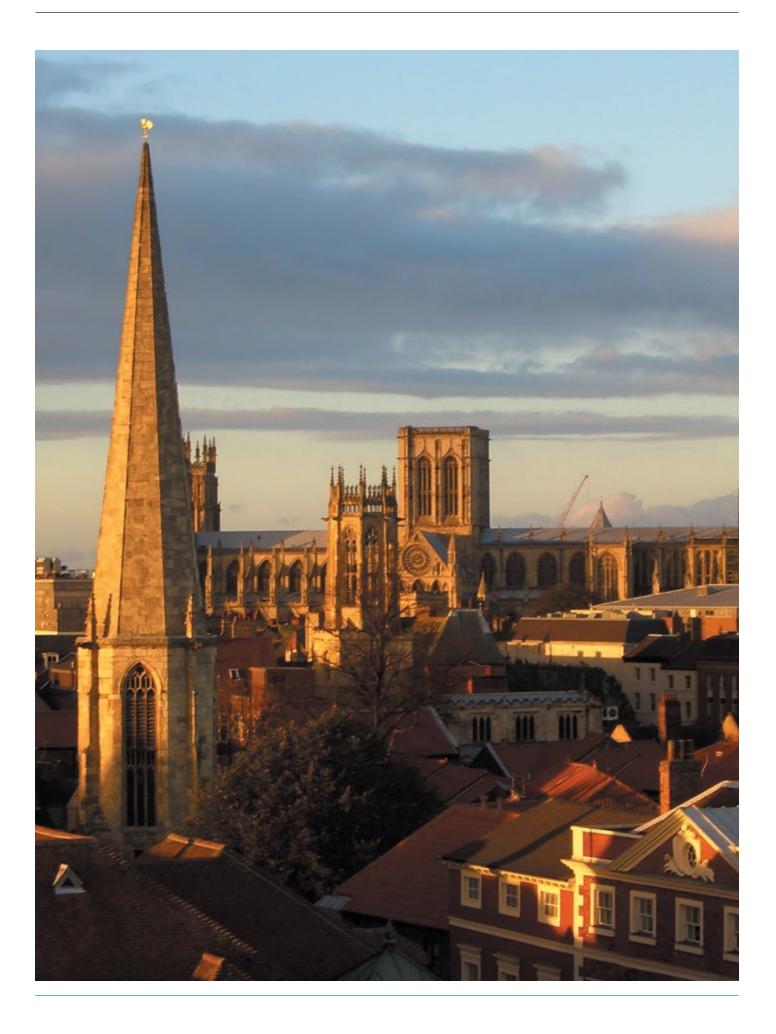
Location wise, York sits at the top of the table for another year with firms accruing a combined turnover of \pounds 472.3m. Profit for York firms this year sits at \pounds 34.4m – an increase of just over \pounds 7m from last year.

All in all, it's been a solid 12 months for North Yorkshire SMEs and the outlook remains bright as we move into the main tourism season.



17 manufacturing companies in the Top 50







Top 50 SME

| 2019 Rank | 2018 Rank | Company name | Trade Description | Location | Latest accounts | 2019 Profit £ '000 | 2018 Profit £ '000 | 2019 Turnover £ '000 | 2019 No. of staff |
|--------------|--------------|--|---|---------------|--------------------|-----------------------|-----------------------|----------------------------|-------------------------|
| 1 | 3 | Flower of May Holiday Parks Limited | Caravan and camping holiday parks | Bridlington | 31/10/2017 | 5,272 | 3,369 | 13,487 | 94 |
| 2 | 1 | S Harrison Group Limited | Land and property development and construction | York | 31/12/2017 | 4,685 | 5,266 | 29,226 | 16 |
| 3 | 5 | Emsley Brothers Limited | Craneage services | Harrogate | 31/12/2017 | 3,300 | 3,215 | 11,003 | 72 |
| 4 | | The Skills Network Limited | Educational service provider | Selby | 31/07/2017 | 3,122 | -1 | 11,157 | 145 |
| 5 | 4 | G.R. Electrical Services Limited | Manufacture of electrical switchgear and panels | Leeds | 30/04/2018 | 2,864 | 3,217 | 9,943 | 47 |
| 6 | 40 | C & K Wood (U.K.) Limited | Production and supply of eggs | York | 31/10/2017 | 2,486 | 895 | 21,558 | 9 |
| 7 | 9 | K And C Love Limited | Plant hire | Selby | 31/03/2017 | 2,458 | 2,954 | 10,875 | 68 |
| 8 | 8 | Diagmed Healthcare Limited | Supply of pharmaceuticals principally to local health authorities | Thirsk | 30/11/2017 | 2,402 | 2,693 | 17,402 | 46 |
| 9 | 11 | Potter Family Holdings Limited | Packaging and distribution of eggs | Thirsk | 30/06/2017 | 2,219 | n.a. | 22,446 | 46 |
| 10 | 18 | GSM Group Holdco Limited | Graphic overlays, precision metal parts and barcode solutions | Thirsk | 31/05/2018 | 2,207 | 1,423 | 9,342 | 142 |
| 11 | 10 | Timec 1444 Limited | Stocking processing and sale of steel tubes | Thirsk | 31/12/2017 | 2,194 | 2,224 | 10,399 | 49 |
| 12 | | Serius Group Limited | Metal recycling | York | 30/11/2017 | 2,106 | 1,457 | 19,190 | 40 |
| 13 | 6 | Cellhire Group Limited | International mobile communications solutions | York | 30/04/2018 | 2,029 | 3,104 | 21,001 | 94 |
| 14 | 21 | Stage One Group Limited | Engineering, construction and automation for live public events | York | 31/12/2017 | 1,949 | 1,314 | 25,832 | 179 |
| 15 | | Future Cleaning Services Limited | Cleaning and associated services to various business sectors | York | 31/03/2018 | 1,911 | 363 | 20,433 | 2,199 |
| 16 | 16 | Autohorn Group Limited | Vehicle rental | York | 31/12/2017 | 1,778 | 1,495 | 28,601 | 75 |
| 17 | 20 | Flamingo Land Resort Limited | Operation of a pleasure park and zoo | Malton | 31/03/2018 | 1,767 | 1,336 | 29,141 | 388 |
| 18 | 31 | Ellis Patents Holdings Limited | Design, manufacture & marketing of cable & pipe fixings | Malton | 28/02/2018 | 1,688 | 1,108 | 7,688 | 67 |
| 19 | 14 | G R Potter Plant Hire Limited | The hire of plant and equipment. | Thirsk | 31/10/2017 | 1,666 | 1,660 | 12,774 | 22 |
| 20 | | Brecks HoldingsLimited | Supplier of cereals and meat-free products to industry and retail markets | Selby | 31/03/2018 | 1,489 | 527 | 21,657 | 89 |
| 21 | 37 | Queens Staith Leisure Limited | Hotel operator | York | 30/04/2018 | 1,459 | 959 | 6,804 | 142 |
| 22 | 23 | Barkers (Northallerton) Limited | Operation of a departmental store | Northallerton | 31/01/2018 | 1,442 | 1,277 | 16,050 | 158 |
| 23 | 24 | Rack Systems (Engineering) Ltd. | Manufacture of metalwork for office furniture | York | 31/12/2017 | 1,420 | 1,274 | 13,569 | 95 |
| 24 | 38 | Power Health Products Limited | Retail and wholesale distribution of natural and health | York | 30/04/2018 | 1,369 | 941 | 6,545 | 71 |
| 25 | 28 | Lambert Automation Limited | Design, manufacture and installation of automation systems | Tadcaster | 31/12/2017 | 1,368 | 1,183 | 21,158 | 173 |

Notes on Top 100 SMES Yorkshire Results finalised 11/3/19 Figures compiled by BHP Chartered Accountants using latest published financial information at the time of carrying out this survey filed at Companies House and financial data provided by Bureau van Dijk's Fame. To qualify for inclusion, businesses must: • be an independent company OR the ultimate holding company of a UK group • be an SME, i.e. meets two of the following measures – less than 250 employees – less than £36m turnover – less than £18m gross assets • not be a charity, academy, Limited Liability Partnership or listed Public Limited Company • be up-to-date filing accounts at Companies House • have a registered or primary trading address in Yorkshire and Humberside. NOTE: Due to the way in which regions are allocated in Fame, some neighbouring towns to the region have also been included in this survey.

s York 2019

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| 2019 Rank | 2018 Rank | Company name | Trade Description | Location | Latest accounts | 2019 Profit £ '000 | 2018 Profit £ '000 | 2019 Turnover £ '000 | 2019 No. of staff |
|--------------|--------------|---|---|---------------|--------------------|-----------------------|-----------------------|----------------------------|-------------------------|
| 26 | 7 | Advanced Alloy Services Limited | Purchase, sale and processing of metals and alloys | York | 31/12/2017 | 1,362 | 2,902 | 29,646 | 28 |
| 27 | 27 | G.H.Brooks & Co.(Harrogate)Limited | Wholesale and retail of building materials | Harrogate | 30/09/2017 | 1,346 | 1,214 | 11,605 | 29 |
| 28 | 26 | Yorkshire Sheeting Group Limited (in as York Holdings last year) | Industrial roofing, cladding & suspended ceilings contractors & the manufacture and sale of commercial trailers | York | 31/07/2017 | 1,327 | 1,231 | 22,564 | 20 |
| 29 | 25 | Scriven Park Estates Limited (in as HMCA/S plc last year) | Insurance products and the provision of insurance services | Knaresborough | 30/06/2018 | 1,254 | 1,252 | 14,637 | 46 |
| 30 | | Bright Steels Limited | Production, stockholding and sale of bright drawn steel bar | Malton | 31/12/2017 | 1,224 | 441 | 16,588 | 76 |
| 31 | 13 | B & F Potatoes Limited | The growing and sale of potatoes | Malton | 31/05/2018 | 1,187 | 1,693 | 10,230 | 53 |
| 32 | 39 | RBM Agricultural Limited | Sale and service of agricultural machinery | York | 31/12/2017 | 1,150 | 925 | 38,645 | 84 |
| 33 | 34 | Distribution Cable Jointing Ltd | Jointing of underground high and low voltage cables | Selby | 31/03/2018 | 1,129 | 1,166 | 6,255 | 74 |
| 34 | | Cromwell Polythene Limited | Supply of plastic packaging products | Leeds | 30/04/2018 | 1,124 | 659 | 15,324 | 33 |
| 35 | | Yorkshire Initiatives Limited | Processing and sale of potatoes | Tadcaster | 31/03/2018 | 1,120 | 454 | 28,843 | 87 |
| 36 | 30 | Alexanders Prestige Group Limited | Car dealerships and the manufacture and sale of horseboxes | York | 31/08/2017 | 1,105 | n.a. | 68,459 | 61 |
| 37 | | York Pullman Holdings Limited | Scheduled bus routes and tours operator | York | 31/12/2017 | 1,097 | 1,367 | 7,079 | 133 |
| 38 | | J Rotherham (Holdings) Limited | Manuafacture surfaces for the kitchen and bathroom industry | York | 30/04/2018 | 1,064 | 555 | 32,486 | 283 |
| 39 | 17 | Daniel Gath Homes Limited | Residential Housebuilders and Property Developers | York | 31/10/2017 | 948 | 1,461 | 5,345 | 14 |
| 40 | | Harpers Environmental Limited | Waste disposal and industrial services | York | 31/03/2018 | 941 | -983 | 10,500 | 91 |
| 41 | | Roseville Care Homes Limited | Operation of residential care homes | York | 30/09/2017 | 893 | 500 | 5,328 | 230 |
| 42 | | Britcom International Limited | Dealers in and exporters of commercial vehicles and heavy plant and equipment | York | 31/03/2018 | 891 | 272 | 28,323 | 78 |
| 43 | | Dwco 4 Limited | Contractors for asphalt and tarmacadam schemes | York | 31/03/2018 | 886 | 693 | 13,379 | 62 |
| 44 | | Langlands Nurseries Limited | Garden centres | York | 31/07/2017 | 846 | 592 | 7,827 | 155 |
| 45 | | Fordy Thompson (Holdings) Limited | Steel and metal fabrication | Northallerton | 31/12/2017 | 843 | -384 | 47,540 | 200 |
| 46 | | John King Chains Limited | Manufacture , procurement and supply of conveying chains, sprockets and ancillary components | Leeds | 31/03/2018 | 827 | 470 | 8,702 | 59 |
| 47 | | Service Timber Limited | Timber importer | Selby | 31/01/2018 | 816 | 697 | 18,991 | 75 |
| 48 | | Rabbit (Holdings) Limited | Wholesaler of landscape, forestry, horticultural and construction products | Knaresborough | 30/09/2017 | 814 | 569 | 13,119 | 71 |
| 49 | 41 | SWC Trade Frames Limited | Manufacture of PVCu and aluminium products | Scarborough | 31/03/2018 | 785 | 872 | 12,470 | 126 |
| 50 | 45 | Hall & Associates (Marketing) Ltd | Marketing and supply of products to the retail trade | York | 31/12/2017 | 772 | 789 | 9,969 | 31 |

For financial periods of more than or fewer than 52 weeks, the figures have been annualised on a pro-rata basis. Private company information can be incomplete: in preparing this table every reasonable effort has been made to ensure that no qualifying companies have been omitted. In certain circumstances the compilers of the table have made exceptions to the qualification criteria and their decision is final.



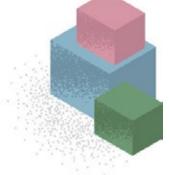
Planning for a successful business sale

Deciding to sell a business is probably the most important decision an owner will make. For most people it is about more than just realising the financial gains from years of hard work. Finding a good home for the business where the company and its employees can continue to flourish is a key consideration for many owners.

Whilst every deal is different and needs to be handled in its own unique way, there are common mistakes that should be avoided by everyone.

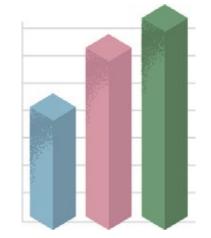
Poor or no preparation

The earlier you start your preparations the easier it is to fix things in advance. Working with advisors a few years in advance will help you to not only maximise interest in the business and the value of the offers received, but also reduce the risks of price chips or a deal failing to complete.



No exit plan

Leaving things to chance or reacting to a cold approach for your business is less likely to result in you achieving the optimal exit. A good exit plan will consider how the business is likely to be valued and what factors may make it more attractive. It's also an opportunity to review the quality of your succession plans and how key staff have been factored into these, and if you don't want to work post-deal how you can take steps to secure this with the buyer.



Make sure current performance is maintained during the process

Selling a business is both time consuming and immensely distracting. It is therefore very common for current trading to suffer. A sales process is about building confidence in the company and its future forecasts, so it is vital to try to avoid taking your eye off the ball and letting this happen. A good corporate finance advisor will take ownership of the sale process allowing you to focus on running the business.



Find a great advisor not a sales agent with a slick marketing machine

Selling a company is an intense and often complex process and there is a huge amount of skill in ensuring a deal completes. It is vital you find someone who has the skills to delicately manage the numerous negotiations and commercial points which will arise throughout the process. You want to work with someone who is not only skilled and experienced at identifying and extracting the highest offers for your company but who also cares about the process as much as you do and who you know you can have frank and honest conversations with.



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R&D tax credits

First introduced by HMRC in 2000, R&D relief has become a valuable claim for many companies, but companies are still unaware of the opportunities to claim this generous tax relief.

It's a common misconception that R&D tax credits are only associated with hi-tech industries or heavily scientific projects, however this simply isn't the case.

What qualifies for R&D relief?

BHP regularly carry out R&D meetings and from experience, some businesses still have preconceptions that they won't qualify for R&D for a variety of reasons ranging from "it's just what they do" to believing it's such a small investment that it's not worth investigating a claim. Others are put off because they believe it's only projects involving white coats in laboratories that qualify.

This couldn't be further from the truth. Here at BHP, we've carried out R&D claims for a variety of companies in various sectors including recycling, coffee bean roasters, software developers, construction and the automotive sector to name but a few.

This lack of understanding often means companies miss opportunities to claim this generous tax relief.

As well as innovation on new products, claims can be made for modifying existing products, processes or systems. Whatever sector a company operates in, if a challenge has arisen when trying to resolve technological or scientific uncertainties, there is a high possibility of making an R&D claim.

A project doesn't even need to be successful! HMRC recognise that failures often arise in the world of R&D. The R&D tax relief is therefore still available for failed projects and any time spent on the process will still be eligible for the relief.

Why are R&D tax credits available?

HMRC's ultimate goal by providing enhanced relief for R&D expenditure is to encourage greater spending where projects may be risky. They hope the relief leads to greater investment in innovation throughout the UK.

The relief signals the government's commitment to supporting UK businesses to innovate and succeed.

According to HMRC's September 2018 report, 39,960 R&D tax credit claims were made for 2016-17 – worth £3.5bn.

How do R&D tax credits work?

For SMEs, R&D tax credits work by enhancing qualifying expenditure for tax purposes by an extra 130%. The enhanced expenditure can then either reduce a company's tax bill, or in a loss making position, can be cashed in to HMRC for a 14.5% repayable tax credit. Qualifying expenditure covers the cost of staff working on R&D projects, expenses relating to consumable materials and equipment as well as costs for subcontractors that have assisted with the project.

If assets are acquired for use in R&D, a 100% allowance on the expenditure can be where annual investment allowance has already been exhausted.

R&D Example

The put savings into context, the following example compares a company spending 200k on R&D with differing levels of taxable profits pre R&D enhancement.

Without a claim for R&D, corporation tax would be due as follows:

ABC Ltd - £95,000

XYZ Ltd - £19,000

| | ABC Ltd (£) | XYZ Ltd (£) |
|-----------------------------------|----------------|----------------|
| Taxable Profits (Pre-R&D) | 500,000 | 4,877 |
| R&D enhancement [£200,000 x 130%] | [260,000] | (260,000) |
| Revised Taxable Profits/[Loss] | 240,000 | (160,000) |
| Corporation Tax (a) 19% | 45,600 | nil |
| Losses cashed in @ 14.5% | nil | [23,200] |
| Saving due to R&D | 49,400 | 42,200 |

Find out more

As experts in R&D tax credit claims, BHP take pride in taking the time to 'step back' and help our clients recognise all the R&D they are undertaking, often without even realising. As noted, since April 2018, BHP have been successful in saving our clients over $\pounds9.4$ million in R&D tax credits.

Don't miss out! Get in touch today on to find out how we can help.

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BHP: Your team of trusted advisors

With origins dating back to 1867, at BHP we pride ourselves on being pioneers and leaders of change. Whether it's the dynamic business environment or shifting client needs, we're continuously evolving to meet change head-on and we never stand still.



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Our history is built on our ability to innovate, adapt and lead – this is how we stay at the forefront of our industry, an industry which is now largely shaped by technology.

Our work is becoming increasingly digitalised -Making Tax Digital (MTD) legislation has landed, signalling a fundamental step in HMRC's ambition to become one of the most digitally advanced tax administrations in the world.

MTD requires UK businesses above the £85,000 VAT turnover threshold to keep records digitally and submit VAT returns using MTD-compatible software. It puts the onus on businesses and accountants to move forward into the digital world.

New legislation, together with the development of apps, cloud-based solutions and artificial intelligence, continues to transform our sector.

Using technology, we're able to make everything more seamless, efficient and above all, simpler and faster for our clients. With tech support for some of the traditional elements of our work, we're free to focus on areas that, as people, we do really well. We can save time with inputting and processing, allowing us to add more value to our work and dedicate more time to providing advice to clients. While traditionally at BHP we used to be largely 'number crunchers', we've been changing what we do for some time – moving to become more advisory focused, bringing in new skill sets and innovating our value-added services.

We listen to what businesses want and need and shape our offering to fit. This has led to the extensive growth of BHP's service lines and us becoming a onestop-shop for all business challenges.

We've also made the decision to drop the words 'Chartered Accountants' from our name, as we're now so much more than just accountants.

It's this thinking that's shaped our 'how do you tie your laces' campaign for 2019. We're celebrating our team as unique individuals and how we're each able to support our clients with our own expertise and advice, but with one goal throughout. We all tie our shoe laces in different ways, but all with the same goal.

We're your team of expert, trusted advisors, giving the best possible service for all business needs.



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